## 系所組別：會計學系甲組

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1．Multiple choice questions（ $80 \%, 2 \%$ each $)$ ．
Instructions：Choose the best answer and then put it on the answer booklet in a good order．To avoid any confusion，please write your answers using upper－case letters，i．e．，A，B，C，and D．No points will be counted if you put your answers on this exam paper or use lower－case letters．

## Answer questions 1－3 using the information below：

Craft Concept manufactures small tables in its Processing Department．Direct materials are added at the initiation of the production cycle and must be bundled in single kits for each unit．Conversion costs are incurred evenly throughout the production cycle．Before inspection，some units are spoiled due to nondetectible materials defects．Inspection occurs when units are $50 \%$ converted．Spoiled units generally constitute $5 \%$ of the good units．Data for December 20X5 are as follows：

WIP，beginning inventory $12 / 1 / 20 \mathrm{X} 5$
Direct materials（ $100 \%$ complete）
Conversion costs（ $75 \%$ complete）
Started during December
Completed and transferred out $12 / 31 / 20 \times 5$
10,000 units

WIP，ending inventory $12 / 31 / 20 \times 5$
40，000 units
38，400 units
Direct materials（ $100 \%$ complete）
Conversion costs（ $65 \%$ complete）
Costs for December：
WIP，beginning Inventory：
Direct materials $\$ 50,000$

Conversion costs
Direct materials added
30，000
Conversion costs added

100，000
140,000

1．What is the number of total spoiled units？
A） 1,600 units
B）2，000 units
C） 2,700 units
D）3，600 units
2．Normal spoilage totals：
A） 1,600 units
B） 2,000 units
C） 1,920 units
D） 2,700 units
3．Abnormal spoilage totals：
A） 1,600 units
B） 2,000 units
C） 1,680 units
D） 1,920 units
Answer questions 4－12 using the information below：
The Sasita Corporation manufactures two types of vacuum cleaners，the ZENITH for commercial building use and the House－Helper for residences．Budgeted and actual operating data for the year 20X5 were as follows：
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| Static Budget | ZENITH | House－Helper | Total |
| :--- | ---: | ---: | ---: |
| Number sold | 5,000 | 20,000 | 25,000 |
| Contribution margin | $\$ 1,500,000$ | $\$ 3,000,000$ | $\$ 4,500,000$ |


| Actual Results | ZENITH | House－Helper | Total |
| :--- | ---: | ---: | ---: |
| Number sold | 4,000 | 28,000 | 32,000 |
| Contribution margin | $\$ 1,280,000$ | $\$ 3,920,000$ | $\$ 5,200,000$ |

Prior to the beginning of the year，a consulting firm estimated the total volume for vacuum cleaners of the ZENITH and House－Helper category to be 250，000 units，but actual industry volume was 256,000 units．

4．What is the contribution margin for the flexible budget？
A）$\$ 1,200,000$
B）$\$ 4,200,000$
C）$\$ 5,200,000$
D）$\$ 5,400,000$
5．What is the total static－budget variance in terms of the contribution margin？
A）$\$ 900,000$ favorable
B）$\$ 700,000$ favorable
C）$\$ 200,000$ unfavorable
D）$\$ 360,000$ unfavorable
6．What is the total flexible－budget variance in terms of the contribution margin？
A）$\$ 900,000$ favorable
B）$\$ 700,000$ favorable
C）$\$ 200,000$ unfavorable
D）$\$ 360,000$ unfavorable
7 What is the total sales－volume variance in terms of the contribution margin？
A）$\$ 900,000$ favorable
B）$\$ 1,260,000$ favorable
C）$\$ 200,000$ unfavorable
D）$\$ 360,000$ unfavorable
8 What is the total sales－quantity variance in terms of the contribution margin？
A）$\$ 200,000$ unfavorable
B）$\$ 900,000$ favorable
C）$\$ 360,000$ unfavorable
D）$\$ 1,260,000$ favorable
9 What is the total sales－mix variance in terms of the contribution margin？
A）$\$ 200,000$ unfavorable
B）$\$ 360,000$ unfavorable
C）$\$ 900,000$ favorable
D）$\$ 1,260,000$ favorable
10 What is the budgeted contribution margin per composite unit of the budgeted mix？
A）$\$ 140.625$
B）$\$ 180.000$

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C）$\$ 208.000$
D）$\$ 162.500$
11 What is the market－size variance？
A）$\$ 1,152,000 \mathrm{~F}$
B）$\$ 108,000 \mathrm{~F}$
C）$\$ 360,000 \mathrm{U}$
D）$\$ 1,260,000 \mathrm{~F}$
12 What is the market－share variance？
A）$\$ 360,000 \mathrm{U}$
B）$\$ 1,260,000 \mathrm{~F}$
C）$\$ 1,152,000 \mathrm{~F}$
D）$\$ 108,000 \mathrm{~F}$

## Answer questions 13－16 using the information below：

Penny＇s TV and Appliance Store is a small company that has hired you to perform some management advisory services．The following information pertains to 20X8 operations．

| Sales（2，000 televisions） | $\$ 900,000$ |
| :--- | ---: |
| Cost of goods sold | 400,000 |
| Store manager＇s salary per year | 70,000 |
| Operating costs per year | 157,000 |
| Advertising and promotion per year | 15,000 |
| Commissions（4\％of sales） | 36,000 |

13．What was the variable cost per unit sold for 20 X 8 ？
A）$\$ 18$
B）$\$ 218$
C）$\$ 339$
D）$\$ 200$
14 What were total fixed costs for 20 X 8 ？
A）$\$ 678,000$
B）$\$ 436,000$
C）$\$ 242,000$
D）$\$ 227,000$
15 What are the estimated total costs if Penny＇s expects to sell 3,000 units next year？
A）$\$ 896,000$
B）．$\$ 678,000$
C）$\$ 1,017,000$
D）$\$ 799,000$
16 Which cost estimation method is being used by Penny＇s TV and Appliance Store？
A）the industrial engineering method
B）the conference method
C）the account analysis method
D）the quantitative analysis method

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17．If there was no beginning work in process and no ending work in process under the weighted－average process costing method，the number of equivalent units for direct materials，if direct materials were added at the start of the process，would be：
A）equal to the units started or transferred in
B）equal to the units completed
C）less than the units completed
D）Both A and B are correct．

Answer questions $18-23$ using the information below：
The Townsend Tractor Company manufactures small garden tractors on a highly automated assembly line．Its costing system uses two cost categories，direct materials and conversion costs． Each tractor must pass through the Assembly Department and the Testing Department．Direct materials are added at the beginning of the production process．Conversion costs are allocated evenly throughout production．Townsend Tractor uses weighted－average costing．

Data for the Assembly Department for April 2008 are：
Work in process，beginning inventory 400 units
Direct materials（ $100 \%$ complete）
Conversion costs（ $40 \%$ complete）

Units started during April
Work in process，ending inventory：
Direct materials（ $100 \%$ complete）
Conversion costs（ $80 \%$ complete）

Costs for April 2008：
Work in process，beginning inventory：
Direct materials $\$ 230,000$
Conversion costs
Direct materials costs added during June
Conversion costs added during June
\＄700，000
\＄1，175，000

18．What are the equivalent units for direct materials and conversion costs，respectively，for April？
A）1，350 units； 1,350 units
B） 1,850 units； 1,690 units
C）1，600 units；1，550 units
D） 250 units； 200 units

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19．What is the total amount debited to the Work－in－Process account during the month of April？
A）$\$ 230,000$
B）$\$ 430,000$
C）$\$ 2,425,000$
D）$\$ 2,855,000$

20．What is the direct materials cost per equivalent unit during April？
A）$\$ 1,250.00$
B）$\$ 1,241.94$
C）$\$ 575.00$
D）$\$ 581.25$

21．What is the conversion cost per equivalent unit in April？
A）$\$ 1,250.00$
B）$\$ 900.00$
C）$\$ 575.00$
D）$\$ 581.25$

22．What amount of direct materials costs are assigned to the ending Work－in－Process account for April？
A）$\$ 248,387.10$
B）$\$ 250,000.00$
C）$\$ 143,750.00$
D）$\$ 145,312.50$

23．What amount of conversion costs are assigned to the ending Work－in－Process account for April？
A）$\$ 143,750.00$
B）$\$ 145,312.50$
C）$\$ 180,000.00$
D）$\$ 250,000.00$

24．In analyzing transfer prices，the：
A）buyer will not willingly purchase a product for less than the incremental costs incurred to manufacture the product internally
（背面仍有題目，埥䋹緽作答）

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B）seller will not willingly sell a product for less than the incremental costs incurred to make the product
C）buyer will willingly pay more than the ceiling transfer price
D）buyer will not pay less than the ceiling transfer price

25．Which of the following is NOT true of a good balanced scorecard？
A）It tells the story of a company＇s strategy by articulating a sequence of cause－and－effect relationships．
B）It helps to communicate corporate strategy to all members of the organization．
C）It identifies all measures，whether significant or small，that help to implement strategy．
D）It uses nonfinancial measures to serve as leading indicators of future financial performance．

## Answer questions 26 and 27 using the information below：

Berryman Products manufactures coffee tables．Berryman Products has a policy of adding a $20 \%$ markup to full costs and currently has excess capacity．The following information pertains to the company＇s normal operations per month：

Output units
Machine－hours
Direct manufacturing labor－hours

30,000 tables
8,000 hours
10,000 hours

Direct materials per unit $\$ 50$
Direct manufacturing labor per hour \＄6
Variable manufacturing overhead costs \＄161，250
Fixed manufacturing overhead costs \＄600，000
Product and process design costs
Marketing and distribution costs
$\$ 450,000$
\＄562，500

26．Berryman Products is approached by an overseas customer to fulfill a one－time－only special order for 2，000 units．All cost relationships remain the same except for a one－time setup charge of $\$ 20,000$ ．No additional design，marketing，or distribution costs will be incurred．What is the minimum acceptable bid per unit on this one－time－only special order？

A）$\$ 67.38$
B）$\$ 77.38$
C）$\$ 111.13$
D）$\$ 80.85$

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27．For long－run pricing of the coffee tables，what price will MOST likely be used by Berryman？
A）$\$ 67.38$
B）$\$ 80.85$
C）$\$ 111.13$
D）$\$ 133.35$

## Answer questions $28-30$ using the information below：

Frank＇s Computer Monitors，Inc．，currently sells 17 ＂monitors for $\$ 270$ ．It has costs of $\$ 210$ ．A competitor is bringing a new $17^{\prime \prime}$ monitor to market that will sell for $\$ 225$ ．Management believes it must lower the price to $\$ 225$ to compete in the market for $17^{\prime \prime}$ monitors．Marketing believes that the new price will cause sales to increase by $10 \%$ ，even with a new competitor in the market．Frank＇s sales are currently 10,000 monitors per year．

28．What is the target cost if operating income is $25 \%$ of sales？
A）$\$ 56.25$
B）$\$ 67.50$
C）$\$ 168.75$
D）$\$ 202.50$

29．What is the change in operating income if marketing is correct and only the sales price is changed？
A）$\$ 165,000$
B）$\$ 45,000$
C）$\$(165,000)$
D）$\$(435,000)$

30．What is the target cost if the company wants to maintain its same income level，and marketing is correct（rounded to the nearest cent）？
A）$\$ 168.75$
B）$\$ 170.46$
C）$\$ 185.00$
D）$\$ 210.00$

31．When demand for a product is very elastic and prices are increased，demand will：
A）remain the same，and operating profits will increase
B）remain the same，and operating profits may either increase or decrease

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C）decrease，and operating profits will decrease
D）decrease，and operating profits may either increase or decrease

32．The Maize Eagles are evaluating ticket prices for its basketball games．Studies show that Friday and Saturday night games average more than twice the fans of games on other days． The following information pertains to the stadium＇s normal operations per season：

| Average fans per game（all games） | 2,500 | fans |
| :--- | ---: | :--- |
| Average fans per Friday and Saturday night games | 3,500 | fans |
| Number of home games per season | 30 | games |
| Stadium capacity | 3,500 | sects |
| Variable operating costs per operating hour | $\$ 2,000$ |  |
| Marketing costs per season for basketball | $\$ 138,750$ |  |
| Customer－service costs per season for basketball | $\$ 25,000$ |  |

The stadium is open for 5 operating hours on each day a game is played．All employees work by the hour except for the administrators．A maximum of one game is played per day and each fan has only one ticket per game．

The stadium authority wants to charge more for games on Friday and Saturday．What is the minimum price that should be charged for peak attendance nights？
A）$\$ 4.40$
B）$\$ 8.60$
C）$\$ 6.19$
D）$\$ 171.45$

Answer questions 33 and 34 using the information below：
Schmidt Corporation produces a part that is used in the manufacture of one of its products．The costs associated with the production of 10,000 units of this part are as follows：

| Direct materials | $\$ 45,000$ |
| :--- | ---: |
| Direct labor | 65,000 |
| Variable factory overhead | 30,000 |
| Fixed factory overhead | $\underline{70,000}$ |
| Total costs | $\underline{\$ 210,000}$ |

Of the fixed factory overhead costs，$\$ 30,000$ is avoidable．

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33．Phil Company has offered to sell 10,000 units of the same part to Schmidt Corporation for $\$ 18$ per unit．Assuming there is no other use for the facilities，Schmidt should：
A）make the part，as this would save $\$ 3$ per unit
B）buy the part，as this would save $\$ 3$ per unit
C）buy the part，as this would save the company $\$ 30,000$
D）make the part，as this would save $\$ 1$ per unit

34．Assuming no other use of their facilities，the highest price that Schmidt should be willing to pay for 10,000 units of the part is：
A）$\$ 210,000$
B）$\$ 140,000$
C）$\$ 170,000$
D）$\$ 180,000$

Answer questions 35－38 using the information below：
Braun＇s Brakes manufactures three different product lines，Model X，Model Y，and Model Z．
Considerable market demand exists for all models．The following per unit data apply：

|  | Model X | Model Y | Model Z |
| :---: | :---: | :---: | :---: |
| Selling price | \＄50 | \＄60 | \＄70 |
| Direct materials | 6 | 6 | 6 |
| Direct labor（\＄12 per hour） | 12 | 12 | 24 |
| Variable support costs（\＄4 per machine－hour） | 4 | 8 | 8 |
| Fixed support costs | 10 | 10 | 10 |

35．Which model has the greatest contribution margin per unit？
A）Model $X$
B）Model Y
C）Model Z
D）Models X and Y

36．Which model has the greatest contribution margin per machine－hour？
A）Model X
B）Model Y
C）Model Z
D）Models Y and Z

37．If there is excess capacity，which model is the most profitable to produce？

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A）Model $X$
B）Model Y
C）Model Z
D）Models X and Y

38．If there is a machine breakdown，which model is the most profitable to produce？
A）Model $X$
B）Model Y
C）Model Z
D）Models Y and Z

## Answer questions 39 and 40 using the information below：

Frederick，Inc．，is considering replacing a machine．The following data are available：

|  | Replacement <br> Old Machine |  |
| :--- | ---: | ---: |
| Machine |  |  |
| Original cost | $\$ 45,000$ | $\$ 35,000$ |
| Useful life in years | 10 | 5 |
| Current age in years | 5 | 0 |
| Book value | $\$ 25,000$ |  |
| Disposal value now | $\$ 8,000$ |  |
| Disposal value in 5 years | 0 | 0 |
| Annual cash operating costs | $\$ 7,000$ | $\$ 4,000$ |

39．For the decision to keep the old machine，the relevant costs of keeping the old machine total：
A）$\$ 60,000$
B）$\$ 35,000$
C）$\$ 47,000$
D）$\$ 72,000$

40．The difference between keeping the old machine and replacing the old machine is：
A）$\$ 37,000$ in favor of keeping the old machine
B）$\$ 12,000$ in favor of keeping the old machine
C）$\$ 37,000$ in favor of replacing the old machine
D）$\$ 12,000$ in favor of replacing the old machine

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## －Short answer questions（ $20 \%$ ）

1．（12\％）Brilliant Accents Company manufactures and sells three styles of kitchen faucets： Brass，Chrome，and White．Production takes 25,25 ，and 10 machine hours to manufacture 1000 －unit batches of brass，chrome and white faucets，respectively．The following additional data apply：

|  | BRASS | CHROME | WHITE <br> Projected sales in units$\quad 30,000$ |
| :--- | ---: | ---: | ---: | | 50,000 |
| :--- |

## PER UNIT data：

| Selling price | $\$ 40$ | $\$ 20$ | $\$ 30$ |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| Direct materials | $\$ 8$ | $\$ 4$ | $\$ 8$ |
| Direct labor | $\$ 15$ | $\$ 3$ | $\$ 9$ |
| Overhead cost based on direct labor hours  <br> （traditional system） $\$ 12$ | $\$ 3$ | $\$ 9$ |  |

## Hours per 1000－unit batch：

| Direct labor hours | 40 | 10 | 30 |
| :--- | ---: | ---: | ---: |
| Machine hours | 25 | 25 | 10 |
| Setup hours | 1.0 | 0.5 | 1.0 |
| Inspection hours | 30 | 20 | 20 |

Total overhead costs and activity levels for the year are estimated as follows：

| Activity | Overhead costs |  |  |
| :--- | ---: | ---: | ---: |
|  |  | $\underline{\text { Activity levels }}$ |  |
| Direct labor hours |  | 2,900 hours |  |
| Machine hours |  | 2,400 hours |  |
| Setups | $\$ 465,500$ |  | 95 setup hours |
| Inspections | $\underline{\$ 405,000}$ |  | 2,700 inspection hours |
|  | $\underline{\$ 870,500}$ |  |  |

## Required：

a．Using the traditional system，determine the operating profit per unit for each style of faucet．
b．Determine the activity－cost－driver rate for setup costs and inspection costs．
c．Using the $A B C$ system，for each style of faucet
1．compute the estimated overhead costs per unit．
2．compute the estimated operating profit per unit．
d．Explain the differences between the profits obtained from the traditional system and the ABC system．Which system provides a better estimate of profitability？Why？
（背面仍有題目，請繼續作答）

2．（8\％）Mount Carmel Company sells only two products，Product A and Product B．

Product A Product B Total

Selling price
Variable cost per unit
$\$ 40$
\＄24
$\$ 50$

Total fixed costs
\＄40
$\$ 840,000$

Mount Carmel sells two units of Product A for each unit it sells of Product B．Mount Carmel faces a tax rate of $30 \%$ ．

## Required：

a．What is the breakeven point in units for each product assuming the sales mix is 2 units of Product A for each unit of Product B？
b．What is the breakeven point if Mount Carmel＇s tax rate is reduced to $25 \%$ ，assuming the sales mix is 2 units of Product A for each unit of Product B？
c．How many units of each product would be sold if Mount Carmel desired an after－tax net income of $\$ 73,500$ ，facing a tax rate of $30 \%$ ？

